

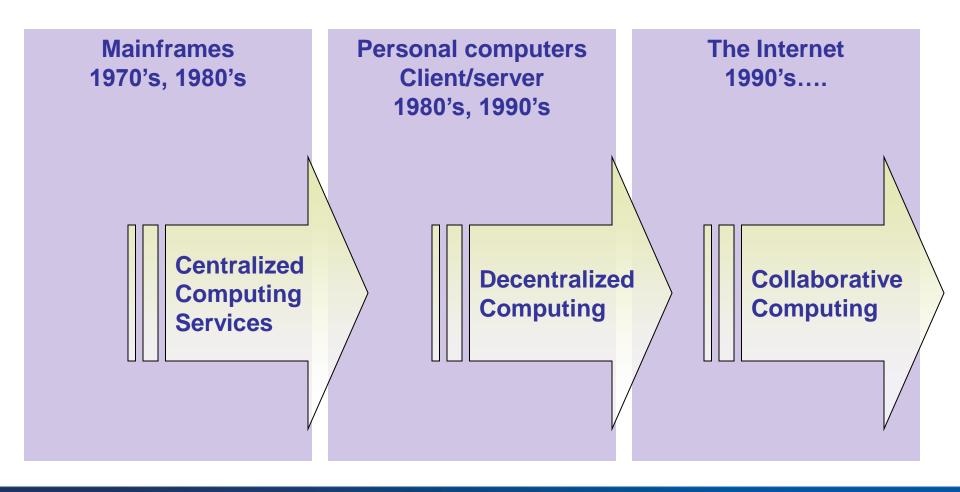
UBC IT managers working group
June 29 2009



- Recommendation 9: UBC IT should create enterprise architecture roadmaps and IT standards to guide all projects involving IT at the University.
- Recommendation 12: Engage the central and local technology staff in building a technology architecture roadmap, providing clear guidance and expectations around which technologies would be supported, on what timeline, and with what level of investment.
- Recommendation 17: Design common data management environments. Provide an institutional data repository including storage, backup data warehouse, reporting environment, and analytical tools to increase security and encourage data-driven decision-making across campus
- Recommendation 14: Dedicate resources, even if limited, to academic and research computing.



## Organizational structures and technology





#### 1. Why is an Enterprise Architecture Roadmap important?

- Enabling research and learning
- Removing administrative impediments

#### 2. How do we create an Enterprise Architecture Roadmap?

- Building a model
- Understanding current reality
- Developing a roadmap

#### 3. The open source ecosystem

- The evolution and dynamics of the ecosystem
- UBC and open source

#### 4. Moving forward: turning a vision into reality

What are the various projects and organizational structures?



# Why is an Enterprise Architecture Roadmap important?

- 1. Enabling research and learning
  - Consuming information in a global digital economy
  - Publishing information in a global digital economy
- 2. Removing administrative impediments

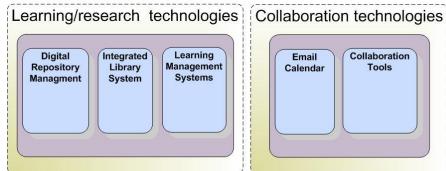


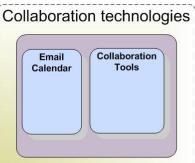
## What is an Enterprise Architecture Roadmap?

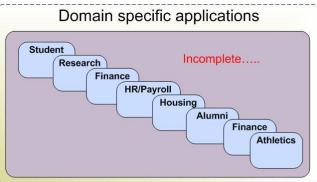
- Building a model
  - What is included in an Enterprise Architecture ?
     Understanding the logical areas of concern.
  - How do the parts of the Enterprise Architecture interact?
  - Mapping technologies to the model
- 2. Understanding current reality
  - What are the solutions currently in place at UBC
  - How do they interact
- 3. Creating a roadmap: from the current reality to the model
- 4. Planning implementation iterations

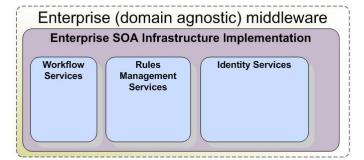


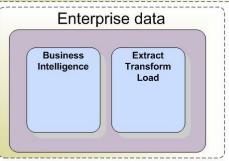
## Step 1: Identifying the logical areas of concern

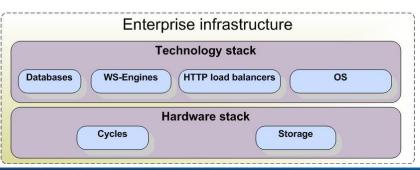






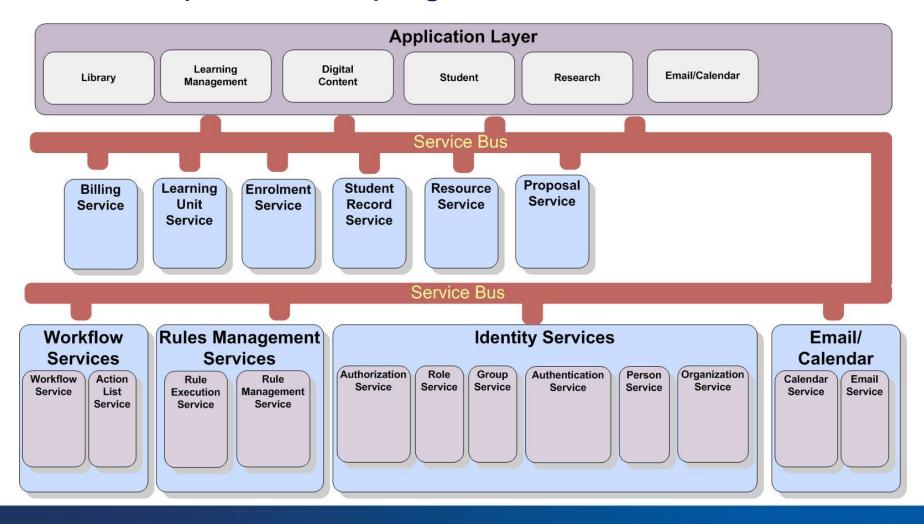






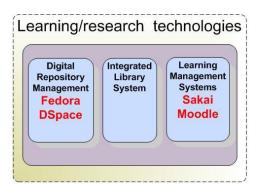


## Step 2: Developing an interaction model

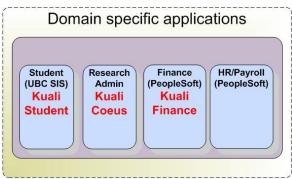


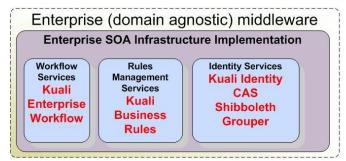


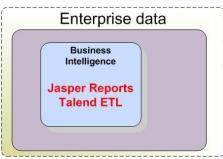
### Step 3: Mapping technologies to the architecture

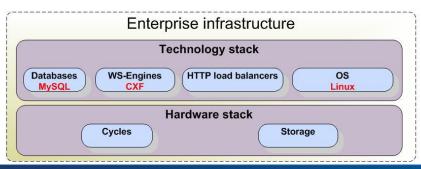






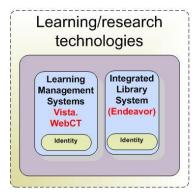


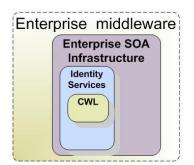


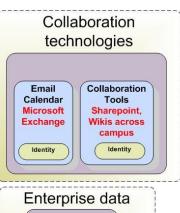




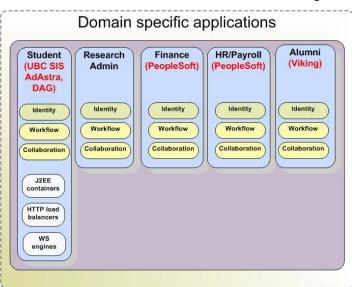
## Step 4: understanding the current UBC reality

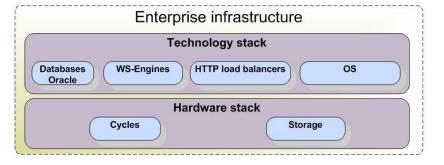






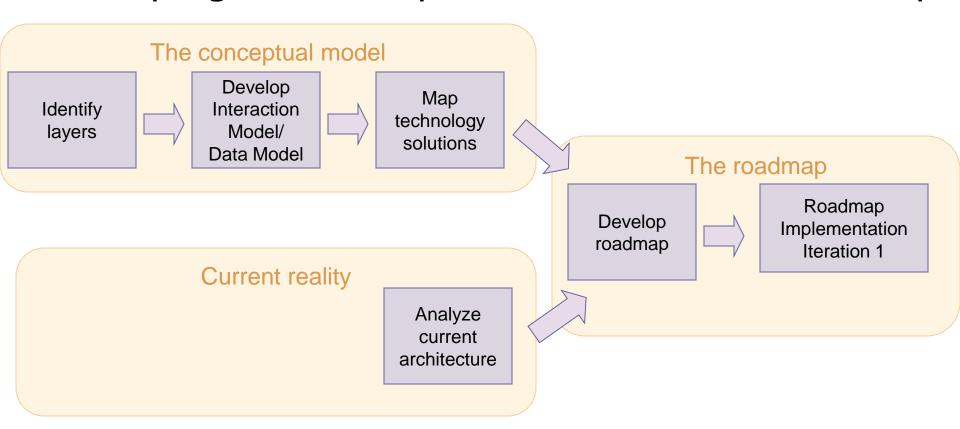








### Developing the Enterprise Architecture Roadmap



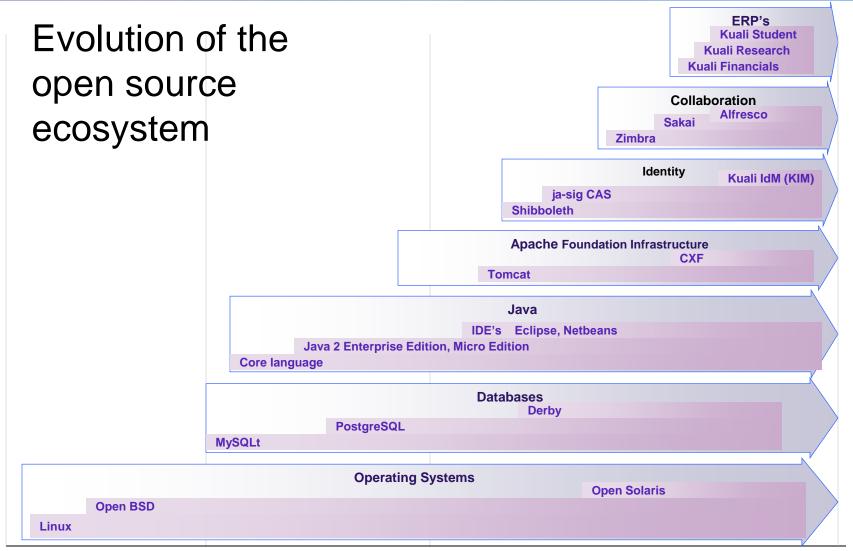


## The open source ecosystem

- Breadth and depth of the ecosystem
- UBC and open source

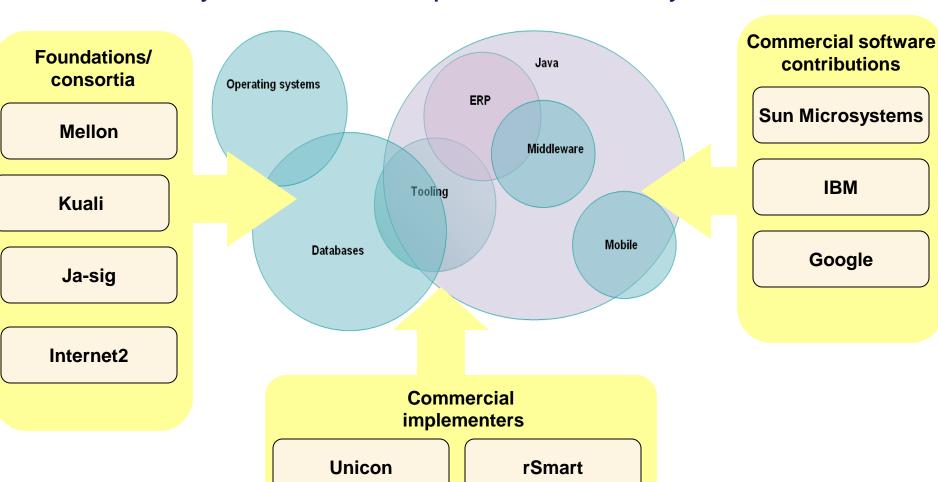


#### Enterprise Architecture at UBC





#### Dynamics of the open source ecosystem





## UBC is deeply connected within the open source ecosystem

#### A historical relationship with open-source

- MTS
- UBC and java
  - 1996 decision to rebuild the SIS in Java
  - 1997 presentation on java ERP at Sun ERC
- UBC and ja-sig
  - 1999 UBC a founding member of ja-sig
  - UBC implements uPortal
- UBC and the open source student system
  - 2005-2006 workshops and presentations
  - 2007 formally constituted as Kuali Student

#### Use of open source software at UBC

- JBoss
- Linux
- Content management tools: Wordpress, Drupal
- Learning management systems: Sakai, Moodle

#### Membership of groups and boards

- Ja-sig
- I2
- Kuali Foundation



## Benefits of developing an EA within the context of the OS community

- A community of ideas.
  - Helping shape the direction of architectures:
    - Ja-sig
    - MACE
  - Helping shape the direction of products
- A community of implementers
  - Formal and informal support systems
  - Contributing directly to code base
- We are not alone



### How do we implement an Enterprise Architecture?

- Developing an Enterprise Architecture Roadmap iteratively:
  - Service decomposition and data modeling
  - Identifying technology solutions
- 2. Concurrent/parallel projects that implement iterations of the roadmap
  - Technology renewal projects
  - ERP renewal projects
  - Enterprise Middleware implementations



- Architecture roadmap and technology
  - Building/expanding technology teams
  - Selecting and implementing standard toolsets and practices for large enterprise systems
    - Development: Eclipse/SVN/Maven
    - Build and deploy: tests
  - Identifying, selecting and supporting standards
    - W3C
    - Java
  - Identifying, selecting and socializing standard OS technologies for use within the UBC community
    - Content management: Drupal, WordPress
    - Interactive website development: LAMP
  - Supporting and communicating the use of standard User Interaction Models throughout the UBC community



- Architecture roadmap and ERP renewal
  - Ensuring consistent technology solutions for ERP implementations (primarily KS)
  - Coordinating ERP implementations (primarily KS) and Enterprise Middleware implementation (primarily IdM)
  - Coordinating ERP renewal and the overall Enterprise Architecture Roadmap (identifying key Service of Records within the roadmap)
  - Building out the Enterprise Data warehouse solutions concurrently with ERP renewal



- Architecture roadmap and Enterprise Middleware
  - Identity Management
    - Completing SSO (AD, LDAP)
    - Authorization
      - Groups
      - Roles
  - Enterprise Workflow
  - Enterprise Business Rules Management



#### Integrating these activities in a multi-year plan

Architectural work
Enterprise data modeling: Iteration 1  Enterprise data modeling: Iteration 2  Enterprise service decomposition  Enterprise architecture roadmap: Iteration 1  Enterprise architecture roadmap: Iteration 2  Enterprise architecture roadmap: Iteration 3
Enterprise SOA middleware and infrastructure
IdM Program  CWL connectors (AR/LDAP)  Roles and groups  Authorization  Enterprise directory  Enterprise Workflow
Enterprise Data Marts
ERP renewal
Kuali Student Release 2 PeopleSoft upgrades  New Library Information System  New Research Admin System
Building and sustaining the human capabilities
Building and sustaining the human capabilities  Creating a core of OS technologists  Deploying technologists across projects  Creating communities of practice across UBC